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## Summary of Business Results for the Year Ended March 31, 2025 [Japan GAAP] (Consolidated)

May 15, 2025

Company **NS TOOL CO., LTD.** Listed on the TSE  
 Stock Code 6157 URL: <https://www.ns-tool.com/en/>  
 Representative Hiroji Goto, President  
 Contact Satoru Toda, Director, General Manager of Corporate Planning Office and General Manager of Administration Division TEL: +81-3-6423-1135  
 Expected date of annual shareholders' meeting: June 24, 2025  
 Expected date of filing of annual securities report: June 25, 2025  
 Expected starting date of dividend payment: June 25, 2025  
 Preparation of supplementary financial document: Yes  
 Results briefing: Yes

(Rounded down to million yen)

### 1. Consolidated business results for the fiscal year ended March 2025

(April 1, 2024 through March 31, 2025)

#### (1) Consolidated results of operations

(% indicates year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Year ended Mar. 2025	9,431	4.3	1,767	-5.4	1,779	-6.8	1,264	-4.2
Year ended Mar. 2024	9,040	-6.4	1,867	-11.4	1,908	-10.5	1,320	-10.5

(Note) Comprehensive income:

Year ended March 2025: 1,316 million yen (-2.4%)

Year ended March 2024: 1,348 million yen (-11.5%)

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
Year ended Mar. 2025	50.80	50.40	7.1	9.1	18.7
Year ended Mar. 2024	53.03	52.59	7.7	10.0	20.7

(Reference) Share of profit (loss) of entities accounted for using equity method

Year ended March 2025: – million yen

Year ended March 2024: – million yen

#### (2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Mar. 2025	19,941	18,415	91.4	731.24
As of Mar. 2024	19,241	17,729	91.1	705.25

(Reference) Equity:

As of March 2025: 18,221 million yen

As of March 2024: 17,525 million yen

#### (3) Consolidated results of cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Million yen	Million yen	Million yen	Million yen
Year ended Mar. 2025	2,011	-392	-684	9,768
Year ended Mar. 2024	1,834	-575	-883	8,793

## 2. Dividends

	Annual dividend					Total cash dividends (Total)	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	End of 1Q	End of 2Q	End of 3Q	Year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Year ended Mar. 2024	—	15.00	—	12.50	27.50	683	51.9	3.9
Year ended Mar. 2025	—	15.00	—	15.00	30.00	747	59.1	4.1
Year ending Mar. 2026 (forecast)	—	15.00	—	15.00	30.00		62.2	

## 3. Forecast of consolidated business results for the fiscal year ending March 2026

(April 1, 2025 through March 31, 2026)

(% indicates year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Six months ending Sept. 2025	4,800	3.1	920	13.2	920	12.9	620	9.0	24.90
Year ending Mar. 2026	9,680	2.6	1,740	-1.5	1,750	-1.7	1,200	-5.1	48.20

### \*Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, accounting estimates and restatement

① Changes in accounting policies associated with revision of accounting standards : None

② Changes in accounting policies other than ① : None

③ Changes in accounting estimates : None

④ Restatement : None

(Note) For more details, please refer to “Notes on changes in accounting policies” on page 18 of the attached material.

(3) Shares outstanding (common stock)

① Number of shares outstanding at the end of period (treasury stock included)

As of March 2025 25,035,034 shares

As of March 2024 25,035,034 shares

② Treasury stock at the end of period:

As of March 2025 116,163 shares

As of March 2024 185,138 shares

③ Average number of stock during period

Year ended March 2025 24,896,763 shares

Year ended March 2024 24,899,207 shares

**(Reference) Summary of non-consolidated business results****1. Non-consolidated business results for the fiscal year ended March 2025****(April 1, 2024 through March 31, 2025)****(1) Non-consolidated results of operations**

(% indicates year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Year ended Mar. 2025	8,070	2.0	1,439	-9.6	1,563	-9.9	1,144	-8.9
Year ended Mar. 2024	7,913	-3.9	1,592	-3.7	1,735	-5.9	1,256	-5.6

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Year ended Mar. 2025	45.96	45.60
Year ended Mar. 2024	50.47	50.05

**(2) Non-consolidated financial position**

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Mar. 2025	17,044	15,721	91.1	623.12
As of Mar. 2024	16,538	15,205	90.7	603.70

(Reference) Equity:

As of March 2025: 15,527 million yen

As of March 2024: 15,001 million yen

**2. Forecast of non-consolidated business results for the fiscal year ending March 2026****(April 1, 2025 through March 31, 2026)**

(% indicates year-on-year change)

	Net sales		Ordinary profit		Profit		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Yen
Six months ending Sept. 2025	4,180	3.2	880	17.9	620	13.3	24.90
Year ending Mar. 2026	8,300	2.8	1,560	-0.2	1,090	-4.7	43.78

**\* Financial summary is not subject to auditing procedures by certified public accountants or auditing firms****\* Explanation regarding appropriate use of business forecasts and other special instructions**

Above forecasts are based on information currently available to the company and certain assumptions that the company deems to be reasonable at the time this report was prepared. Actual results may differ significantly from the forecasts due to various factors.